## **Training Design for Training of Trainers**

## **Profile of the Participants**

The participants are office bearers from a Nepalese NGO and have been engaged in development work in Nepal. Although some of the participants have designed and conducted trainings, they have not been exposed to the principles of participatory training and its methodologies. Recently these NGOs have been engaged in social accountability, which requires a lot of facilitation and capacity building of local community and service providers. In order to enhance their competencies, a six day TOT has been designed on participatory training methodology.

## **Learning Objectives**

At the end of the workshop participants will have

- A Reasonable Understanding of the Principles and Significance of Participatory Training in the Context of Social Change.
- Developed Adequate Skills in Designing and Facilitating a Training Programme on Participatory Training Methodology Clear Understanding of the Role and required Skills of Trainers Using Participatory Training Methodology.

### **Expected outcome**

It is expected that participants will be able to design their training programmes in the future on the principles of participatory training for effectiveness.

**Location:** Chitwan

Dates: Feb 29 to March 7, 2012

## Programme schedule

Session	Methodology	Material/Trainingaids
Welcome; Introduction; Expectation of the participants; Objective setting; repertoire for the day and logistic announcement	Lecture and Group discussion	Flip chart, markers, white board, coloured cards, facilities for PPT presentation, Handicam; pen and note book and reading material/training manual copies for the participants
PT – Alternative learning Ideology and principles	Brain storming and Lecture	Flip chart, markers, white board, coloured cards, facilities for PPT presentation, reading material
Tea Break		
Adult learning principles and learning environment	Brain storming, Group discussion; Short lecture	Flip chart, markers, white board, coloured cards, facilities for PPT presentation, reading material
<ul><li>WHAT IS A GROUP?</li><li>characteristics</li><li>relevance of groups</li><li>teams</li></ul>	Buzz group; Lecture	Flip chart, markers, white board, coloured cards, facilities for PPT presentation, reading material
Lunch Break		
HOW GROUPS WORK? small group processes  participation, communication, leadership, decision making, problem solving, conflict resolution	Brain storming, Lecture, Group work, Presentations and consolidation	Flip chart, markers, white board, , reading material Digicam for recording
Tea break		
DEVELOPMENT OF GROUP  • issues • stages	Brain storming, Lecture	Flip chart, markers, reading material
	Welcome; Introduction; Expectation of the participants; Objective setting; repertoire for the day and logistic announcement  PT – Alternative learning Ideology and principles  Tea Break  Adult learning principles and learning environment  WHAT IS A GROUP?  • characteristics • relevance of groups • teams  Lunch Break  HOW GROUPS WORK? small group processes • participation, • communication, • leadership, • decision making, • problem solving, • conflict resolution  Tea break  DEVELOPMENT OF GROUP • issues	Welcome; Introduction; Expectation of the participants; Objective setting; repertoire for the day and logistic announcement  PT – Alternative learning Ideology and principles  Tea Break  Adult learning principles and learning environment  WHAT IS A GROUP?  • characteristics • relevance of groups • teams  Lunch Break  HOW GROUPS WORK? small group processes • participation, • communication, • leadership, • decision making, • problem solving, • conflict resolution  Tea break  DEVELOPMENT OF GROUP • issues

05:30 pm	Close		
Day 2			
Time	Session	Methodology	Material/Training aids
09:00am-	Recap; clarification; reporting	Lecture and Group	3
09:30am	team; announcement	discussion	
09:30 am-	Designing a Training	Group discussion; Lecture	Flip chart, markers, white
10:15 am 10:15 am- 11:00 am	Programme	Group discussion; Lecture	board, coloured cards, facilities for PPT presentation, reading material  Flip chart, markers, white board, coloured cards, facilities for PPT presentation, reading
	assessment  Defining learning objectives Deciding content area Sequencing contents Selecting appropriate methods Putting together in time frame		material
11:00 am-	Tea Break		
11:15 am			
11:15 am- 12:00noon	Designing A Training Programme  LEARNING NEED  ASSESSMENT  • Importance • Scope • When and how	Group discussion, Lecture	Flip chart, markers, white board, reading material
12:00 noon- 01:00 pm	Designing a Training Programme DEFINING LEARNING OBJECTIVES  Importance Procedure caution, strategy Limitation Focus on learning	Brain storming, Group discussion; Lecture	Flip chart, markers, white board, coloured cards, reading material
01:00 pm-	Lunch Break		
02:00 pm			

02:00 pm-	Designing a Training	Group discussion, Lecture	Flip chart, markers, white
03:00 pm	Programme	Group discussion, Lecture	board, coloured cards,
02.00 pm	DECIDING CONTENT		facilities for PPT
	AREAS:		presentation, reading
	• meaning, procedure		material
03:00 pm-	Designing a Training	Group discussion, Lecture	Flip chart, markers,
03:45 pm	Programme	,	reading material
1	SEQUENCING CONTENT		
	AREAS		
	<ul> <li>Necessity and</li> </ul>		
	procedures		
	Basic guidelines in		
	sequencing		
03:45am-	Designing a Training	Lecture, Group discussion	Flip chart, markers,
04:00 pm	Programme		reading material
	• SELECTING		
	APPROPRIATE		
	METHODS		
04:00 pm-	Tea break		
04:15 pm			
04:15 pm-	Designing a Training	Lecture, Group discussion	Flip chart, markers, white
04:45 pm	Programme <b>PUTTING THE</b>		board, coloured cards,
	WHOLE INTO A		reading material
	TIMEFRAME:		
	• Time assessment,		
	flexibility		
	A useful format for      A useful format for		
	designing/steps in		
	Designing a Training		
	Programme		
	• Example training design with time frame		
04:45 pm-	Designing a Training	Brief lecture and Practice	Sufficient copies of case
04.43 pm	Programme	session in small groups	study for participants,
03.30 pm	Practice session for	(participants will continue	flip charts and markers
	developing a training	to work)	imp charts and markers
	design	to work)	
05:30 pm	Close		
I I			
Day 3			
Time	Session	Methodology	Material/Training aids
09:00 am-	Recap; clarification; reporting	Short lecture and Group	Flip charts/markers
09:30 am	team; announcement	discussion	
09:30 am-	Training designs presentation	Presentation by each	Designs, flip chart and
10:30 am		group,	markers

		observation/feedback on	
		presentation of design and consolidation	
10:30 am-	Learning Training Methods	Lecture and Group	Flip chart, markers, white
11:30 pm	<ul> <li>Methods used in participatory training - an overview</li> <li>Experiential learning cycle</li> <li>Principles of method selection</li> </ul>	discussion	board, coloured cards, reading material
11:30 am-	Tea Break		
11:45 am			
11:45 am- 12:15 pm	<ul> <li>Learning Training Methods</li> <li>Description of learning training methods</li> <li>Lectures - uses, advantages and disadvantages</li> <li>Reading material</li> </ul>	Lecture, Group discussion	Flip charts, markers, small cards, role play and copies of case studies
12:15 pm- 01:00 pm	Learning Training Methods Practice  • Field visit; Demonstration; video films etc.	Lecture, Group discussion	Flip charts, markers, small cards, role play and copies of case studies
01:00 pm-	Lunch Break		
02:00 pm	T		TT! 1 1
02:00 pm- 03:00 pm	Learning Training Methods Structured experience - Small Group Discussion	Lecture, Group discussion, Demonstration, Consolidation	Flip charts, markers, small cards, role play and copies of case studies
03:00 pm- 04:00 pm	Learning Training Methods  Case Study  Steps  Uses  Advantages and Disadvantages	Lecture, Group discussion, Demonstration, Consolidation	Flip charts, markers, small cards, role play and copies of case studies
04:00pm- 04:15 pm	Tea Break		
04:15 pm	Learning Training Methods	Lecture; Group discussion;	Flip charts, markers,
05:15 pm	Role Plays and simulation  • Steps	Demonstration; Consolidation	small cards, role play and simulation exercise briefs

	• Uses		
	<ul><li>Advantages and</li></ul>		
	Disadvantages		
05:15 pm	Close		
octic pin	Close		
Day 4			
Time	Session	Methodology	Material/Training aids
09:00 am-	Recap; Clarification; Reporting	Short lecture and Group	Flip charts/markers
09:30 am	team; Announcement	discussion	
09:30 am-	Learning Training Methods	Lecture, Demo	Flip charts, markers,
10:30 am	Instrument and Games/Ice-		small cards
	breakers:		
	• Uses		
	<ul> <li>Advantages and</li> </ul>		
	disadvantages		
10:30 am-	Learning Training Methods	Lecture, Group discussion	Flip charts, markers,
11:00 am	Video reviews		small cards
	• Uses		
	Advantages and		
11:00 am-	disadvantages Tea Break		
11:00 am- 11:15 am	Tea Break		
11:15 am-	Learning Training Methods	Lecture, Group discussion	Flip charts, markers
12:15 am	Debriefing and	Lecture, Group discussion	Trip charts, markers
12.13 am	consolidation		
	Role of trainer in		
	structured experience		
12:15 pm-	Participant prepare for their	Participants will be asked	Flip charts, markers,
01:00 pm	practice for applying a	to choose a method for	small cards
	methodology	practice and presentation	
		of the same; some	
		participants may like to	
		work in small groups of 2-	
		3	
01:00 pm-	Lunch break		+Participants continue for
02:00 pm	D. A. C. L. C.	D (1 1 1	their presentations.
02:30 pm-	Presentation by participants	Practice by the	Flip charts, markers,
04:00 pm		participants; Observation	small cards, Digicam
04:00 pm-	Tea Break	by others	
04:00 pm-	Ica Dican		
04:15 pm	Presentation by participants	Practice by the	Flip charts, markers,
05:30 pm	participants	participants,	small cards, Digi-cam
		Observation, Feedback	
05:30 pm	Close	,	
Pm		l .	

Day 5			
Time	Session	Methodology	Material/Training aids
09:00 am- 09:30 am	Recap; Clarification; reporting team; announcement	Short lecture and Group discussion	Flip charts/markers
09:30 am- 11:00 am	<ul> <li>EVALUATION</li> <li>Meaning and importance</li> <li>Characteristics of participatory evaluation</li> <li>What do we evaluate and how do we evaluate and when do we evaluate</li> <li>Technique of assessment</li> <li>Blocks to effective evaluation</li> </ul>	Brain storming, Group discussion, Lecture	Flip charts/markers, reading material and sample formats for participants
11:00 am- 11:15 am	Tea break		
11:15 am-	Trainer in PT	Brain storming, Lecture,	Flip charts and
12:15 am	<ul><li>Roles</li><li>Responsibilities</li><li>Competencies</li></ul>	Group discussion	markers, reading material
12:15 pm-	Management and	Lecture; Group discussion	Flip charts and
01:00 pm	<ul><li>administration</li><li>Administrative aspect</li><li>Reporting</li><li>Follow-up</li></ul>		markers
01:00 pm- 02:00 pm	Lunch Break		
02:00 pm-	Trainer in PT	Lecture	Flip charts and
03:00 pm	Importance of self-development		markers
03:00 pm-	Trainer in PT	Lecture	Flip charts and
04:00 pm	Understanding of self		markers,
04:00 pm- 04:15 pm	Tea-break		
04:15 pm-	Follow-up and Evaluation of	Short lecture, Group	Flip charts and
05:15 pm	the programme	discussion and Filling of format	markers, Copies of evaluation formats for participants
05:15 pm	Vote of thanks and close		•
•			

## Sample 2

## **Provincial Level TOT on Strengthening CBOs**

## **Five Day Training Design**

## Rationale of provincial level TOT

Afghan Aid (AAD) has been engaged in development work in several parts of Afghanistan for about 30 years. AAD implements its project activities through mobilising the local community/reference groups and promoting community based organisations (CBOs). In order to strengthen the functioning of CBOs, AAD intended to train its social organisers in learning participatory training methodologies for enhancing their competencies in participatory approaches.

## **Training Objective**

- To enhance understanding about participatory training.
- To enhance knowledge and skills to become effective trainers.

## **Participants**

The proposed TOT will be attended by 25 participants each at three provincial locations of Ghor, Badakshan and Samanagan in Afghanistan. The social organisers are field based staff working closely with the reference community in supporting their development interventions.

## **Training Programme Schedule**

Day	Time	Topic	Method	Material Required
	9.00 am	Welcome; Prayer;	Lecture; Card	Flip chart/white board, markers,
		Introduction;	sorting;	coloured cards, pens, writing pads
		Expectation Mapping	Interactive	and pens for participants, PPT
		and Objective sharing	discussion	facilities, reading material
	10.00-	Significance of	Small group	Flip chart/white board, markers,
	11.00 am	training in our	discussion	coloured cards, pens, PPT facilities
		programme		
1	11.00am- 12.30pm	Understanding participatory training	Lecture	Flip chart/white board, markers, coloured cards, pens, PPT facilities

	12.30- 1.30pm	Lunch Break		
	1.30-3.00 pm	Understanding CBOs as small groups	Buzz group discussion and Lecture	Flip chart/white board, markers, coloured cards, pens, PPT facilities, reading material
	9.00-9.30 am	Prayer and Recap		Flip chart/white board, markers, coloured cards, pens, PPT facilities, reading material
	9.30- 11.00 am	Leadership in CBOs	Role play (3 styles of leadership)	Flip chart/white Board, Markers, coloured cards, pens, PPT facilities, reading material
	11.00 am -12.30 pm	Participation in CBOs	Learning Game (Big and Small Fish)	Flip chart/white board, markers, coloured cards, pens, PPT facilities, reading material
2	12.30- 1:30pm	Lunch Break		
	1.30-3.00 pm	Decision making in CBOs	Exercise (Parachute)	Flip chart/white board, markers, coloured cards, pens, PPT facilities, reading material
	3.00 – 4.00 pm	Role of CBO Trainer	Buzz group discussion and Lecture	Flip chart/white board, markers, coloured cards, pens, PPT facilities, reading material
	9.00-9.30 am	Prayer and Recap		Flip chart/white board, markers, coloured cards, pens, PPT facilities
	9.30- 10.30 am	Understanding training design	Lecture and Discussion	Flip chart/white board, markers, coloured cards, pens, PPT facilities,
	10.30- 11.30 am	Overview of training methods	Lecture and Discussion	Flip chart/white board, markers, coloured cards, pens, PPT facilities
3	11.30am- 12.30 pm	Experiential learning cycle	Lecture and Discussion	Flip chart/white board, markers, coloured cards, pens, PPT facilities
	12.30- 1.30 pm	Lunch Break		
	1.30-2.30 pm	Sharing community level training design	Lecture and Discussion	Flip chart/white board, markers, coloured cards, pens, PPT facilities
	2.30-4.30 pm	Practice session: Preparation time	Participant will choose a	Flip chart/white board, markers, coloured card/pens, PPT facilities,

			method for practice and will prepare for practice session the next day	reading material
	9.00 am- 9.30 am	Prayer and Recap		Flip chart/white board, markers, coloured cards, pens, PPT facilities, and video camera
	9.30 am - 10.30am	Rules and Regulations of CDC: Lecture	Practice session	Flip chart/white board, markers, coloured cards, pens, PPT facilities
	10.30- 11.00pm	Feedback	Lecture and Video recording	Flip chart/white board, markers, coloured cards, pens, PPT facilities
	11.00 am -12.00 pm	Effective CDC :Case Study	Practice session	Flip chart/white board, markers, coloured cards, pens, PPT facilities
4	12.00- 12.30 pm	Feedback	Lecture and video recording	Flip chart/white board, markers, coloured cards, pens, PPT facilities
	12.30- 1.30pm	Lunch Break		
	1.30 pm- 2.30pm	Effective meeting in CBOs: Role Play	Practice session	Flip chart/white board, markers, coloured cards, pens, PPT facilities
	2.30 pm- 3.00pm	Feedback	Lecture and Video recording	Flip chart/white board, markers, coloured card/pens, PPT facilities
	3.00 pm - 4.00pm	Accountability and transparency: small group discussion	Practice session	Flip chart/white board, markers, coloured cards, pens, PPT facilities
	4.00 pm - 4.30 pm	Feedback	Lecture and Video recording	Flip chart/white board, markers, coloured cards pens, PPT facilities
	9.00 am - 9.30 am	Prayer and Recap	Discussion	Flip chart/white board, markers, coloured cards, pens, PPT facilities, reading material
	9.30 am - 11.00 am	Lecture: Participatory planning	Practice session	Flip chart/white board, markers, coloured card/pens, PPT facilities
_	11.00- 11.30 am	Feedback	Lecture and Video recording	Flip chart/white board, markers, coloured cards pens, PPT facilities
5	11.30am- 12.30pm	Role Play: Networking	Practice session	Flip chart/white board, markers, coloured cards, pens, role play brief
	12.30 pm - 1.30 pm	Lunch Break		
	1.30 pm - 2.00pm	Feedback	Lecture and Video recording	Flip chart/white board, markers, PPT facilities

2.00-4.00	Follow up planning	Individual work	Flip chart/white board, markers,
pm			evaluation formats
	Evaluation	Oral and filling	
		of format	

Reference: The design was prepared by PRIA, New Delhi for Afghan Aid, Afghanistan 2011.

## Sample Design 3

Training on Self Help Groups (Imaginary)

#### **Rationale**

The poor and marginalised, due to their limited income and absence of credit facilities, find it difficult to manage their expenses in relation to the education of their children, health, purchase of seeds etc. The women of the household have to face the brunt of the situation and become indebted to money lenders in the absence of any other supportive structures. Therefore it is essential to create some system in the village/slums/their location where the poor can easily access credit for their immediate needs. It is also important that the system needs to be simple and easily managed by the poor community. Self-help groups (SHGs) play an important role in meeting such needs of the local community. The NGOs working in the area intend to help the community in this field and wish their staff to be trained in SHG management. Once the field workers are trained, they will be able to work closely with the local communities in facilitating their SHGs. The proposed training will contribute in enhancing the capacities of field staff of the NGOs working for the development of poorer communities.

## **Profile of the participants**

The proposed training will be attended by 30 field staff members of the NGOs who are working for the development of very poor/categories under below poverty lines as prescribed by the government in villages or slum areas.

### **Objective**

At the end of this training participants will have a fair understanding about a SHG and its management.

## Content

The content has been mentioned in each session, which will help in achieving the objective of the training programmes.

# The proposed schedule is given below.

Day 1			
Time	Session	Methodology	Material use
09:00 am -	Registration of the participants		
09:30 am			
9:30am -10:00	Welcome, Introduction of the	Lecture, Game in dyad;	Flip charts, markers;
am	participants, Logistic	Buzz group and interactive	pads, note books and
	announcement, Expectations	discussion	pens for the
10.00	of participation		participants
10:00 am -	Purpose of the training	Lecture and Interactive	
10:15 am	programme	group discussion	
	-Understanding about SHGs and	(Trainer/facilitator may	
	their management	develop the	
		purpose/objectives of the	
		programme from the expectations of the	
		participation or else try to	
		relate to the expectations if	
		purpose is already defined.	
		This way ownership of the	
		participants can be	
		established.	
10:15-11:15 am	What is SHG?	Lecture, Game and Group	
	-Concept of SHGs;	discussion	
	-Characteristics of a good SHG,		
	-Needs of SHGs		
11:15-11:30 am	Tea/Coffee Break		
11:30- 12:15	Identification of potential	Short lecture, Small group	
pm	member of SHGs	discussion and then in	
	-Economic status	plenary discussion	
	-Homogeneity		
	-Affinity -Common interest		
	In addition advantages of SHG		
	can be discussed		
12:15-01:00 pm	Framing rules and regulations	Lecture and Group	Flip charts, markers;
III	of SGHs	discussion	pictures of people
	Objectives; Membership; Saving		queuing up for a bus,
	amount; Meetings; Loans;		people crossing the

	Election of office bearers etc.		road at a zebra
			crossing, a school bell being rung
01:00-02:00 pm	Lunch Break		
02:00-03:00 pm	Mobilising and managing SHGs	Lecture and Group	Flip charts, markers;
	Importance of saving;	discussion; some case study	case study
	Encouraging saving; Managing	can be used here to show	
	savings	the importance of SHG	
03:00-03:45 pm	Managing inter-lending in	Lecture; Role play to show	Flip charts, markers;
	SHGs	how to take a loan from a	role play brief
	Credit needs of poorer families;	bank, a cooperative and	
	Money lenders are exploitative;	money lender and discuss	
	Absence of other credit facilities;	the implications;	
	Alternative channel for accessing	Consolidation of role play	
02.45.04.00	credit; Good practices of SHGs		
03:45-04:00 pm	Tea Break	Lastyma and Crayer	
04:00-05:00 pm	Roles and Responsibilities SHGs members	Lecture and Group discussion	
	Functioning of SHG; Saving and	discussion	
	loans; Record maintenance;		
	Development activities		
	Office bearers		
	Group functioning; Interpersonal		
	relationship; Managing public		
	relation; Capacity building of		
	members; Maintenance of books		
	of account		
05:00 pm	Close	The participants can be	
•		provided with reading	
		material related to the	
		session	
Day 2			
Time	Session	Methodology	Material use
9:30-10:00 am	Recapitulation of previous day,	Lecture, Presentation of	Flip charts, markers
	clarifications and announcement	previous day's report	
	if any		
10:00-11:00 am	Accounts of SHGs	Lecture and Group	Flip charts, markers
	Important transactions	discussion	
	Receiving savings/refunding	(competent resource person	
	saving amount to members who	can be engaged for this	
	may leave; Giving loans and	session)	
	receiving repayment; Receiving		
	interest on loans; Receiving loans		
	from banks and paying back the		
	loan amount; Paying interest on		

	bank loans; Receiving grants/donations; Paying for		
	expenses		
11:00-11:15 am	Tea Break		
11:15-12:30 pm	Records and books of accounts	Lecture and group	Flip charts, markers;
	necessary for SHGs	discussion; Some	sample books for
	Membership register; Attendance	demonstration of books can	demonstration
	register; Meeting proceedings;	be given or some practice	
	Cash book; Saving & loan ledger;	can be done by the	
	Bank ledger; Group's bank	participation (competent	
	passbook; Individual passbooks	resource person can be	
		engaged for this session)	
12:30-01:00 pm	Auditing of accounts	Lecture	Flip charts, markers;
			sample books for
			demonstration
01:00-02:00 pm	Lunch Break		
02:00-03:30 pm	Establish credit linkage with	Lecture and Group	Flip charts, markers
	banks	discussion(competent	
	Credit needed, How banks assess	resource person can be	
	SHGs, Bank procedures;	engaged for this session)	
	Difficulties that SHGs may face		
00.00	when lending; Criteria for lending		
03:30 pm -	Tea Break		
03:45 pm			
03:45-04:15 pm	Evaluation of the training	Oral and through format	Flip charts, markers;
0.1.1.5	programme	filling	evaluation formats
04:15 pm	Vote of thanks and Close		

(Reference: Adapted from Training Manual for Self-Help Groups for Micro-Enterprise Development, Haryana Community Forestry Project, Haryana Forest Department; http://hcfp.gov.in/downloads/manuals/Training\_Manual\_on\_SHG\_For\_Micro-Enterprise\_Development.pdf)

## Sample 4

## Orientation of farmers on Watershed Management (Imaginary)

The training is proposed for 30 farmers experiencing water shortage for their livelihood purposes. The training will help villagers understand the importance of watershed management. Objectives of the training

- To provide conceptual understanding and practical skills of watershed management as a means of soil and water conservation.
- To discuss community's role and participation in watershed management.

**Duration and Venue**: Two days and the training will be conducted at the facility of an NGO which is located near the villages.

## **Training Schedule**

Day 1	Content/Topic	Methodology	Material
9:00 am	Welcome; Introduction;	Buzz group and	Flip chart, coloured
	expectations of the	Lecture	cards, markers, note
	participants; Purpose of		book and pen for
	the training		participants
10:30	Concept of watershed	Lecture and Group	Flip chart, coloured
am		discussion supported	cards, markers,
		with maps/picture	measuring tape,
			Topo sheets of the
			area
11:30	Exposure to watershed	Participants are taken	Note book /pen,
am		to nearby watershed to	measuring tape and
		get first hand	other instruments to
		information about its	measure physical
• • • •		elements	structure
2:00 pm	Lunch		T1' 1 . 1 . 1
3:00 pm	Relation between	Screening of short	Flip chart, coloured
	development and	video film, Lecture	cards, markers;
4.00	environment	and Plenary discussion	video film
4:00 pm	Role of community	Short lecture; Small	Flip chart, coloured
	participation in	group discussion;	cards, markers
	watershed management	Group presentation and Summarisation	
5.20 nm	Close	and Summarisation	
5:30 pm	Close		
Day 2	Content/Topic	Methodology	Material
9:00 am	Recap and clarification	Group discussion	Flip chart, coloured
	The state of the s		cards, markers
9:30 am	Watershed and stake	Short lecture ;Small	,
	holder analysis	group discussion and	
		summarisation	
11:30	Women and	Short lecture; Small	Flip chart, coloured
am	development - women's	group discussion and	cards, markers
	promotion activities,	summarisation	
	gender integration		
12:30	Participatory monitoring	Lecture and	Flip chart, coloured
pm	of watershed	Discussion	cards, markers

1:30 pm	Lunch		
2:30 pm	Concept, importance,	Lecture and Group	Flip chart, coloured
	functioning of the forest	discussion	cards, markers
	protection committee		
4:00 pm	Coordination and liaison	Lecture	Flip chart, coloured
	with government		cards, markers
	departments In the		
	context of WSM		
5:00 pm	Evaluation of the	Oral and written	Flip chart, coloured
_	programme		cards, markers
5:30 pm	Close		

Reference: Sample designed developed by PRIA, New Delhi 2012

## Sample 5

# ORIENTATION OF FUNCTIONARIES ON PANCHAYATI RAJ INSTITUTION (LOCAL SELF GOVERNANCE) AND GRASSROOTS DEVELOPMENT PLANNING

## **Objectives**

- 1. To make the sarpanches (elected heads of village council) understand the potential of the 73rd and 74<sup>th</sup> Constitutional Amendments towards building a society on principles of governance
- **2.** To develop skill among the sarpanches (elected heads of village council )on practicing self-governance and grass roots development

Time	Main content	Methodology
Day 1		
Afternoon	Introduction	
	Context 73rd and 74th	Input through lecture
	Constitutional Amendments	
	new roles, opportunities and	Group discussion
	challenges	Plenary consolidation
Day 2	Local self governance	
Morning	- Salient features	Case Analysis
	- Participation	
	- Civil Power v/s State Power	
	- Autonomy	
	- Dynamic	
Day 2		
Afternoon	Awareness building on hurdles to	Simulation analysis
	self governance	

		1
Day 3	Bottom up planning (micro	Case analysis from NGOs:
Morning	planning)	1. Amodrapal (VIKSAT)
	- Need based	2. Urmul Trust- Fodder Security
	- Social justice	System3. Land Management
	- Locally managed and controlled	(AKRSP, Bharuch)
	- Locarry managed and controlled	4. Rural Poverty Programme
		•
<b>D</b> 0		(ASAG, Bharuch)
Day 3		
Afternoon	Steps in micro planning and	Input and exercise
	Methods - feasible	
Day 4	Data collection for micro planning	Input, field exercise, Class room
	and how to analyse the data for	exercise
	planning	
Day 5	Data collection for micro planning	Input, field exercise, Class room
Morning	and how to analyse the data for	exercise
	planning	
Day 5	Skill building on micro planning	Exercise
Afternoon	(Preparation of a micro plan)	
Day 6	Presentation of micro plan and	Exercise
Morning	checking it as per the stated	
	principles, evaluation, follow up	

Designed by: UNNATI, Ahmedabad

Source: In Pursuit of Local Self Governance, PRIA, Delhi, India, 1994

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## Game/Exercise

## Sample 1

## WHO AM I?

## **Objectives**

This exercise helps to promote the participants' self-awareness and confidence in expressing themselves. In many of the later meetings, participants will think about knowing themselves better and what is important to them. They identify many different parts of themselves or "roles."

Time: 30 minutes

Materials: Newsprint and felt tip pens (or blackboard and chalk)

#### **Process**

- 1. To start, explain to the participants that they will be thinking about themselves and what is important to them. We need to know ourselves before we can solve our problems.
- 2. Tell the women that they are going to play a game called 'Who Am I?'
- 3. Divide the women into groups of five or six members. Meet separately with each group and instruct the group to think of all the possible things that they "are". Explain that the teams will then compete to see which team thought of the most. Take about five minutes for this step. (Some examples of "Who am I?" The options are: mother, wife, sister, teacher, nurse, aunt, member of a certain association, farmer, seller, etc. The responses do not have to be formal "jobs," but "roles" that the women play in their lives.)
- 4. Now, start with the first member of the first team, and write her answer on the paper. For preliterate groups, draw a stick figure or symbol. (Note: To increase excitement, each item can be on only one list)
- 5. Record the responses of a member of each team in turn. After every one has responded, begin again with the first person. When the teams have no more answers, the team with the longest newsprint list is the "winner". But explain that they are all really "winners". They had a good time and found out more about themselves!
- 6. Your job in the discussion is to guide the participants in examining what they do and how they live. Here are some questions to use:
- Which of these parts of yourself or "roles" did you choose yourself?
- Which was in some way given to you?
- What are some of the things you do in your different roles?
- Which roles do you like? Why? Which don't you like? Why not? Could you change these things?
- Are there some things that you would like to do or be that are not on the lists? How could you do or be these things?

Source: A MANUAL FOR PARTICIPATORY TRAINING METHODOLOGY IN DEVELOPMENT, PRIA, NEW DELHI 2011

## Sample 2

## ADVANTAGES OF GROUPS

'MEMORY GAME'

## **Purpose**

The first part of this meeting shows the advantages of cooperative group action over individual action. The activity helps participants think about the value of working as a group. A group can often accomplish a task more quickly and effectively than an individual can.

#### **Materials**

A bag containing about 20 local objects (such as articles of clothing, utensils, thread, a stone, and so on)

Two posters: A woman visiting an office alone and women visiting an office together (Make your own posters)

Time: 45 minutes

## **Steps**

- 1. Begin by saying that you would like everyone to play a "memory game". Do not tell participants the purpose of the game. Dump all the objects from the bag onto a table. Tell participants that everyone should try to remember all the objects as you put them back in the bag. Put these objects in the bag one at a time. When you put each object in the bag, say what it is. Give participants a chance to look at it, but, do not go too slowly.
- 2. When all the objects are in the bag, explain that one individual alone will try to remember the objects and the other group members together will try to remember the objects. Explain that this is not a competition, but it will be interesting to compare the results of the individual efforts and group effort. Ask for one volunteer who will try to remember the objects on her own.
- 3. Meet with the volunteer and write down her list. Then, meet with the other group members and write down their lists. The volunteer and the group should be far enough apart so they cannot hear each other. For literate groups, write the lists on newsprint so they can be compared.
- 4. Bring the individual back to the group. Read her list first. For literate groups, post the newsprint. For pre-literate groups, take the objects from the bag as you read the list. Then, read the group's list. Make sure to compliment the volunteer for her contribution. In almost all cases, groups will do better than individuals on this task, so she should not feel that she has failed.
- 5. Discuss the results of the "memory game". The difference between the two lists should be clear, unless the volunteer had a very, very good memory. Encourage the participants to think about why the group list was longer. What does this tell them about the strengths of groups?
  - Compare the two lists. Which is longer? (If the individual and group lists are almost the same, point out how unusual this is and how groups usually tend to remember more.)
  - Why was the group able to complete the task better than the individual? What strengths do groups have that individuals do not have?
  - Show the two posters. How would you compare the two pictures? Who do you think will be more effective? Why?
  - Think about your own life. What could you do better as a member of the group than as an individual?

- 6. If your group has completed the previous four meetings on "Women and Work", also ask:
  - What ideas did the game give us about cooperative work activities?

Ideas to take home

Summarise some of the advantages and strengths of "working as a group" which the participants identified. Note that groups can have disadvantages, too. Sometimes groups are ineffective because members do not know how to work together. However, group activity is important in all our lives. We can use it to accomplish goals and to solve problems. The next activity will help participants improve their skills so that they can be effective group members.

Reference: A MANUAL FOR PARTICIPATORY TRAINING METHODOLOGY IN DEVELOPMENT, PRIA, NEW DELHI 2011

Sample 3

## **BROKEN SQUARES**

## **Objectives**

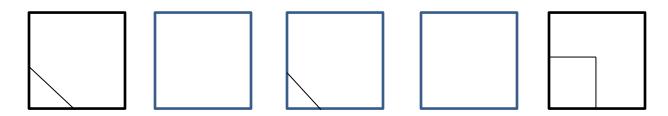
To involve participants in an activity in which they can experience the dynamics of communication and cooperation.

To help them see the importance of cooperation in order for a group to carry out a task and / or achieve a goal.

Time: 45 minutes

## **Materials**

One set of broken squares for each team of five (Bristol board, 5" x 5"), rules of the game on newsprint or chalkboard.



#### Method

1. Divide the participants into teams of five players, and assign at least one observer to each team.

- 2. Introduce the activity by explaining that the game they are about to play is a learning experience that will be discussed later.
- 3. Mix each set of 15 pieces, and distribute three pieces at random to each of the five players in each team.
- 4. Tell the teams: "Each member of your team his three pieces of paper. When I say 'begin', the task before the five of you is to form five perfect squares. Your task will not be complete until each of you has in front of you a perfect square of the same size as those of the other four players.

Here are the rules of the game.

- No team member may speak.
- Team members may not signal others to give them a piece.
- Members may, however, give pieces of paper to other team players.
- The observer for each team will watch to make sure that the team members observe the rules.
- 5. Tell the teams to begin. (Allow 20 minutes)
- 6. At the end of the allotted period show those players who have been unable to complete the task how to form the five squares.
- 7. Let the observers lead a discussion about the activity:
  - Who was willing to give away pieces of the puzzle?
  - o Did anyone finish his or her puzzle and then separate from the rest of the group?
  - Was there anyone who continually struggled with the pieces, but was unwilling to give any or all of them away?
  - o Was anyone in the group frustrated?
  - o Was there any critical point when the group began to cooperate?
  - o Did anyone try to break the rules by talking or pointing?

Reference: A MANUAL FOR PARTICIPATORY TRAINING METHODOLOGY IN DEVELOPMENT, PRIA, NEW DELHI 2011

## Sample 4

### **CASE STUDY**

#### **Brief**

In a small village, a body of a woman was discovered in the fields. She had been raped and then murdered. A complaint was made to the local police station. A few days later, a poor farmer was arrested on charges of the woman's murder. He denied any knowledge of the same. He was given not given a hearing and no one listened to him.

The women in the village had found out that the village's moneylender was the culprit. A small group of women went to meet the police officer and put forth their complaints and also told him about the harassment they were being subjected to by the moneylender and his gang. Their voices went unheard. Days passed. The women's group became stronger and more vociferous. Small meetings were held at different corners in the village. They sought to gather support from the women in the nearby villages. With this massive display of support, they pressurised the local authorities to take stern action against the culprits. Faced with this onslaught, the authorities had no alternative but to succumb to the pressure and bring the culprits to book. The innocent farmer was also released.

#### Discussion

- i. What are the salient features of this case study?
- ii. What were the significant actions taken and what were the consequences of these actions?
- iii. What are the implications of power and authority operating upon poor villagers?
- iv. Could the situation be handled any other way?
- v. How do we handle similar situations in real life?

Source: A MANUAL FOR PARTICIPATORY TRAINING METHODOLOGY IN DEVELOPMENT, PRIA, NEW DELHI 2011

## Sample 5

#### **ROLE PLAY**

**Objective:** To demonstrate the evils of alcoholism and its effects on the family.

Time: 45 minutes - 1 hour

## **Process**

- 1. Eight trainees volunteer to participate.
- 2. Explain their roles to them in the room.
- 3. The various roles are:

- Drunk husband
- Harassed wife
- o Crying children
- Local liquor vendor
- Neighbour a woman and her husband (who is non-alcoholic and works in a factory).
- 4. Briefly explain to them what they should exhibit in their roles.
- 5. Role-play for 10 to 15 minutes.
- 6. The other members of the groups would be observers. If they wish they can take down notes.
- 7. De-briefing session.

## To the observers:

- 1. What happened during the role play?
- 2. What struck you about the relationships that were exhibited?
- 3. How were the different situations handled?
- 4. Could it have been done differently?

## To the actors:

- 1. What did you feel about the role you played?
- 2. What were your reactions to particular situations? Why?

Source: A MANUAL FOR PARTICIPATORY TRAINING METHODOLOGY IN DEVELOPMENT, PRIA, NEW DELHI 2011